

## BORDER MANAGEMENT

# Fostering capacities and cooperation on IBM among EaP training institutions

✔ Project completed

## About the Project

This Action gathered together four EU Member States (Bulgaria, Hungary, Poland and Slovakia) and four Mobility Partnership (MP) countries (Armenia, Belarus, Georgia and Moldova) with the aim of fostering the role of training institutions in the formulation, implementation, monitoring and evaluation of Integrated Border Management (IBM) strategies and action plans. During the action, the participants had an opportunity to exchange good practices as well as to discuss harmonised approaches for future cooperation. Inspired by the achievements of the [EaP-SIPPAP Project](#), and capitalising on its Memorandum of Understanding - signed by ten training institutions from EaP and EU countries - the partner institutions involved in the Action reinforced coordination mechanisms among peer institutions.



### Partners

This MPF project was implemented by ICMPD on behalf of the police and border guard academies of four EU Member States - Bulgaria, Hungary, Poland and Slovakia<sup>1</sup> - in collaboration with training institutions from four Eastern Partnership (EaP) countries - Armenia, Belarus, Georgia and Moldova<sup>2</sup>.



### Countries

Bulgaria, Hungary, Poland, Slovakia, Armenia, Belarus, Georgia and Republic of Moldova.



### Time frame

September 2017 – April 2018 (8 months)



### Budget

EUR 154,894.95 (from ISF Police)

<sup>1</sup> Academy of the Ministry of Interior of Bulgaria, National University of Public Service (together with Ministry of Interior of Hungary), Border Guard Centre for Specialised Training in Luban - Polish Border Guard, Academy of the Police Force in Bratislava (Slovakia).

<sup>2</sup> Research and Training Centre of the National Security Service of the Republic of Armenia, Border Service Institute of the Republic of Belarus, Academy of Ministry of the Interior of Georgia, General Inspectorate of the Border Police of Rep of Moldova.

## Activities



### IBM Strategic Planning

In the inception phase of this action, participants exchanged regarding the core elements of strategic management and learned about the key stages in the elaboration of an IBM strategy. The interaction also covered planning and risk assessment, as well as offered the opportunity to identify concrete areas of interest and intervention which are likely to reinforce the role of IBM training institutions in contributing to the formulation, implementation, monitoring and evaluation of IBM strategies and actions plans.



*Regional thematic event on implementation of the IBM strategies and action plans: role of IT tools in fostering knowledge transfer and information exchange (Chisinau, Moldova, November 2017)*



*Project kick-off meeting (Budapest, Hungary, September 2017)*



### The role of IT tools in fostering knowledge transfer and information exchange

The second component of this action was focused on the role of IT tools to enable timely and efficient cross-border information exchanges and coordination between law enforcement authorities, which is essential in order to ensure a high level of security and tackle organised crime as well as other offences that require cross-border collaboration.

A regional thematic meeting was moreover organised in Minsk to discuss distance learning in IBM trainings, challenges in the use of IT tools to exchange information as well as the concept of SMART borders.



## Monitoring and Evaluation of IBM strategies

Throughout the Action, partner institutions fostered knowledge-sharing on the main elements of Project Cycle Management and, in particular, on the concepts of monitoring and evaluation, whose application to IBM-related topics remains to date underdeveloped.

Moreover, a list of concrete priorities was established, including the setting up of an operational network of training institutions that would strengthen and ensure continuation of regional cooperation by adapting IBM concepts to each country's specificities and needs.



*Regional thematic event on monitoring and evaluation of IBM strategies and action plans: good practices, lessons learnt and future perspectives (Minsk, Belarus, January 2018)*

Implemented by



## The Migration Partnership Facility



This project was awarded and contracted in the framework of the Migration Partnership Facility (MPF), an EU-funded initiative implemented by ICMPD to support the external dimension of the EU migration policy. Through its grants, the MPF facilitates the execution of projects to strengthen dialogue and cooperation on migration and mobility between Member States and partner countries outside the EU.

Funded by the European Union



Contracted by ICMPD

